2022 Annual Implementation Plan

for improving student outcomes

Vermont Primary School (1022)



Submitted for review by Helen Murphy (School Principal) on 30 November, 2021 at 07:46 AM Endorsed by Richard Lambert (Senior Education Improvement Leader) on 09 February, 2022 at 12:44 PM Endorsed by Sharon Govenlock (School Council President) on 09 February, 2022 at 03:08 PM

Self-evaluation Summary - 2022

	FISO 2.0 Dimensions	Self-evaluation Level
Teaching and Learning	Documented teaching and learning program based on the Victorian Curriculum and senior secondary pathways, incorporating extra-curricula programs	
	Use of common and subject-specific high impact teaching and learning strategies as part of a shared and responsive teaching and learning model implemented through positive and supportive student-staff relationships	
Assessment	Systematic use of assessment strategies and measurement practices	
Assessment	to obtain and provide feedback on student learning growth, attainment and wellbeing capabilities	Embedding
	Systematic use of data and evidence to drive the prioritisation, development, and implementation of actions in schools and classrooms.	

Leadership	reflect shared goals and safe and orderly learning. Shared development of	and deployment of resources to create and d values; high expectations; and a positive, ag environment a culture of respect and collaboration with relationships between students and staff at the	- Embedding
Engagement		ice and agency, including in leadership and students' participation and engagement in	Embedding
	Strong relationships and active partnerships between schools and families/carers, communities, and organisations to strengthen students' participation and engagement in school		
Support		contextualised approaches and strong student learning, wellbeing and inclusion	
	Effective use of resources and active partnerships was specialist providers and community organisations to responsive support to students		Excelling
Enter your reflec	ctive comments		school community rose to the challenge of the 2021 COVID restrictions with plate culture that existed at the school previously provided a stable foundation
		to build on. The leadership team was responsi	ve, agile and made decisions based on the wellbeing needs of the staff, open to learning and extremely adaptable in their approach to teaching to

ensure that all students were engaged in their learning both onsite and remotely. This was a huge undertaking for our

school and we are proud of the way we responded, worked as a team and flourished in this year.

	The highlights for the school this year was the tracking and support of students identified as disengaging or vulnerable, both in remote and onsite learning. Wellbeing became the priority of the school. Wellbeing of students and their families as well as the wellbeing of staff. Despite these unpredictable lockdowns, the school was still able to achieve the targets set in the 2020 AIP as well as many of the SSP Goals in the area of Literacy. As we explore the new FISO Model, FISO 2.0 we are looking forward to closely linking student wellbeing with student learning, acknowledging the direct relationship between the two. Support and Resources will focus on equitable access and learning opportunities for all students, including Tiered Intervention Programs and PL for staff in learning disabilities. Continuing the growth and development of leaders using coaching and mentoring will remain a priority, including engaging with research in best practice, such as Peter Dewitt and Lyn Sharret. Building communication bridges between Team Leaders, Instructional Leaders and PLC Leaders aims to strengthen this aspect of the school further.
Considerations for 2022	 Keep the focus target linked to Literacy as it is the overall goal in the school's strategic plan and data reflects strong outcomes in Numeracy and Numeracy is not included in the SSP which is due for review in the following year. Enhance support for the PLC Leaders and explore a restructure of meetings to prioritise communication between the PLC Leaders, Instructional Leaders and PLC Lead Mentor. Learning Specialists to work directly in classrooms and with teachers with a focus on HITS and Practice Excellence. Supporting the wellbeing of students, staff and the broader community in response to the COVID Pandemic. Establishing intervention support and procedures for Tier 2 and 3 students. Building student voice in the area of feedback linked to the teaching and learning program. Developing the student's understanding of agency and being explicit in the use of the language and practices which encourages agency. RRRR topic 7 and 8 and linking directly with the whole school wellbeing program. Preparing for future funding models for students with a disability. Building the capacity of staff to meet the needs of students with a disability. Finalising the Code of Practice for Literacy, Numeracy and Wellbeing at VPSK. Managing potential COVID outbreaks in the school in future and providing a teaching and learning program during this time.
Documents that support this plan	

SSP Goals Targets and KIS

Goal 1	2022 Priorities Goal Some of our students have thrived in the remote learning environment, others have maintained their learning progress, and some need extra learning and wellbeing support despite the best efforts of their teachers and families. In 2022 we will continue to focus on student learning - with an increased focus on numeracy - and student wellbeing through the 2022 Priorities Goal, a learning Key Improvement Strategy and a wellbeing Key Improvement Strategy. We will teach and support each student at their point of need and in line with FISO.	
Target 1.1	Support for the 2022 Priorities	
Key Improvement Strategy 1.a Priority 2022 Dimension	Learning - Support both those who need extra support and those who have thrived to continue to extend their learning, especially in numeracy	
Key Improvement Strategy 1.b Priority 2022 Dimension	Wellbeing - Effectively mobilise available resources to support students' wellbeing and mental health, especially the most vulnerable	
Goal 2	Improve student outcomes in literacy	
Target 2.1	By 2023, reduce NAPLAN low growth in Reading from 19 per cent (2018) to 15 per cent	
Target 2.2 Improve high growth in NAPLAN Writing from 28 per cent (2018) to 40 per cent by 2023		
Target 2.3	Reduce the percentage difference between NAPLAN and teacher judgements in Year 3 Reading, from 30 per cent (2018) to 15 per cent and Writing from 47 per cent (2018) to 20 per cent by 2023	

Key Improvement Strategy 2.a Building leadership teams	Build middle leadership capacity to implement a Professional Learning Community approach	
Building leadership teams	Build middle leadership capacity to implement a Professional Learning Community approach	
	Implement a Professional Learning Community approach to build teacher practice and collaboration in Reading and Writing.	
Key Improvement Strategy 2.c Evaluating impact on learning	Build teacher capacity to interpret and use student data to teach at point of need	
Goal 3	Empower students to become self-regulated learners	
	By 2023, the percentage of positive endorsement in the AToS variable of Student Voice and Agency will improve from 59 per cent (2018) to 72 per cent	
	By 2023, the percentage of positive endorsement in the AToS variable of School Connectedness (Sense of Belonging) for boys will improve from 74 per cent (2018) to 84 per cent	
	By 2023, improve the component of 'Use Student Feedback to Inform their Teaching Practice' in the Staff Opinion Survey from 81.5 per cent (2018) to 90 per cent	
	Develop a whole school understanding of student voice and agency and build teacher capacity to activate it in the classroom	
Key Improvement Strategy 3.b	Co-design opportunities for students to exercise authentic agency in their learning	

Intellectual engagement and self- awareness	
Key Improvement Strategy 3.c Intellectual engagement and self- awareness	Build teacher and student capacity to set aspirational goals, reflect on their learning and plan for the future
Goal 4	Improve student wellbeing
Target 4.1	By 2023, improve the percentage endorsement of Resilience in the AToS from 78 per cent (2018) to 86 per cent
Target 4.2	By 2023, improve the percentage of positive endorsement in the School Staff Survey for the following components by 10 per cent, using 2019 as baseline data • Build Resilience and a Resilient Supportive Environment • Staff Safety and Wellbeing Consultation and Participation
Target 4.3	By 2023, improve the percentage endorsement in the Parent Opinion Survey, in the component of Managing Bullying "My Child feels confident about the skills and strategies he/she has learnt at school to address bullying behaviours" from 80 per cent (2018) to 88 per cent
Key Improvement Strategy 4.a Health and wellbeing	Develop a whole school understanding of resilience skills and behaviours
Key Improvement Strategy 4.b Health and wellbeing	Build the capacity of all members of the school community to apply resilience skills and behaviours

Key Improvement Strategy 4.c Health and wellbeing

Build teacher knowledge and capacity to meet the needs of vulnerable student cohorts

Select Annual Goals and KIS

Four Year Strategic Goals	Is this selected for focus this year?	Four Year Strategic Targets	12 month target The 12 month target is an incremental step towards meeting the 4-year target, using the same data set.
2022 Priorities Goal Some of our students have thrived in the remote learning environment, others have maintained their learning progress, and some need extra learning and wellbeing support despite the best efforts of their teachers and families. In 2022 we will continue to focus on student learning - with an increased focus on numeracy - and student wellbeing through the 2022 Priorities Goal, a learning Key Improvement Strategy and a wellbeing Key Improvement Strategy. We will teach and support each student at their point of need and in line with FISO.	Yes	Support for the 2022 Priorities	 To reduce the percentage difference between NAPLAN and teacher judgements from 18% in Semester 1 2021 to 15% in Semester 2 2022 in Writing Year 3. To increase the students achieving above the standard (Teacher Judgements) in Speaking and Listening from 49% to 53%. To increase the students positive endorsement in the Resilience Survey in the areas of: A teacher at school cares about me from 77.25% in 2021 for boys
Improve student outcomes in literacy	No	By 2023, reduce NAPLAN low growth in Reading from 19 per cent (2018) to 15 per cent	
		Improve high growth in NAPLAN Writing from 28 per cent (2018) to 40 per cent by 2023	

		Reduce the percentage difference between NAPLAN and teacher judgements in Year 3 Reading, from 30 per cent (2018) to 15 per cent and Writing from 47 per cent (2018) to 20 per cent by 2023
Empower students to become self-regulated learners	No	By 2023, the percentage of positive endorsement in the AToS variable of Student Voice and Agency will improve from 59 per cent (2018) to 72 per cent
		By 2023, the percentage of positive endorsement in the AToS variable of School Connectedness (Sense of Belonging) for boys will improve from 74 per cent (2018) to 84 per cent
		By 2023, improve the component of 'Use Student Feedback to Inform their Teaching Practice' in the Staff Opinion Survey from 81.5 per cent (2018) to 90 per cent
Improve student wellbeing	No	By 2023, improve the percentage endorsement of Resilience in the AToS from 78 per cent (2018) to 86 per cent
		By 2023, improve the percentage of positive endorsement in the School Staff Survey for the following components by 10 per cent, using 2019 as baseline data

 Build Resilience and a Resilient Supportive Environment Staff Safety and Wellbeing Consultation and Participation 	
By 2023, improve the percentage endorsement in the Parent Opinion Survey, in the component of Managing Bullying "My Child feels confident about the skills and strategies he/she has learnt at school to address bullying behaviours" from 80 per cent (2018) to 88 per cent	

Goal 1	2022 Priorities Goal Some of our students have thrived in the remote learning environment, others have maintained their learning progress, and some need extra learning and wellbeing support despite the best efforts of their teachers and families. In 2022 we will continue to focus on student learning - with an increased focus on numeracy - and student wellbeing through the 2022 Priorities Goal, a learning Key Improvement Strategy and a wellbeing Key Improvement Strategy. We will teach and support each student at their point of need and in line with FISO.	
12 Month Target 1.1	 To reduce the percentage difference between NAPLAN and teacher judgements from 18% in Semester 1 2021 to 15% in Semester 2 2022 in Writing Year 3. To increase the students achieving above the standard (Teacher Judgements) in Speaking and Listening from 49% to 53%. To increase the students positive endorsement in the Resilience Survey in the areas of: A teacher at school cares about me from 77.25% in 2021 for boys 	
Key Improvement Strategies		Is this KIS selected for focus this year?
KIS 1	Learning - Support both those who need extra support and those who have thrived to continue to extend their learning, especially in numeracy	Yes

Priority 2022 Dimension		
KIS 2 Priority 2022 Dimension	Wellbeing - Effectively mobilise available resources to support students' wellbeing and mental health, especially the most vulnerable	Yes
Explain why the school has selected this KIS as a focus for this year. Please make reference to the self-evaluation, relevant school data, the progress against School Strategic Plan (SSP) goals, targets, and the diagnosis of issues requiring particular attention.	Please leave this field empty. Schools are not required to provide a rationale as this is in line	e with system priorities for 2022.

Define Actions, Outcomes and Activities

Goal 1	2022 Priorities Goal Some of our students have thrived in the remote learning environment, others have maintained their learning progress, and some need extra learning and wellbeing support despite the best efforts of their teachers and families. In 2022 we will continue to focus on student learning - with an increased focus on numeracy - and student wellbeing through the 2022 Priorities Goal, a learning Key Improvement Strategy and a wellbeing Key Improvement Strategy. We will teach and support each student at their point of need and in line with FISO.
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KIS 1 Priority 2022 Dimension	Learning - Support both those who need extra support and those who have thrived to continue to extend their learning, especially in numeracy
Actions	Embed and refine PLC structures to support teacher collaboration and reflection to strengthen teaching practice. Develop a tiered system of support that enables teachers to respond to students' individual learning needs.
Outcomes	School leaders will support PLC Leaders across the school to use student data and feedback to design teaching and learning programs. PLC Leaders will support their teams to use the inquiry cycle within a PLC. PLC teams will moderate collaboratively using triangulated data - taking into consideration NAPLAN Top 2 Bands when forming a teacher judgement. Tutors will provide targeted academic literacy support to identified students. Teachers and tutors will plan for differentiation based on student learning data. Teachers will use the whole school Reading Instructional Model when teaching Literacy. Leaders will support teaching staff to engage with and implement the tiered system of support. Students in need of targeted academic support or intervention will be identified and supported. Students with disabilities will be provided with the necessary reasonable adjustments that respond to their specific learning needs.

Success Indicators	PLC Team Leaders attending for Tutor Assessment Tracking form All Tier 2 and 3 students to have Late Indicators Victorian Curriculum, teacher jud Triangulated Data - NAPLAN, E PROBE / PAT) A Code of Practice Document w Staff Survey focus: collective eff	n completed - demonstrating growth e an active Individual Learning Plan of dgements, will show growth in learni ssential Assessment, 1 other source till reflect the Teaching and Learning	against individua or SSG. ng. (work samples /	I learning goals. PM Benchmarking	
Activities and Milestones		People Responsible	Is this a PL Priority	When	Funding Streams
-	d multi-tiered systems of support and that meets the needs of the school.	✓ Assistant Principal ✓ School Leadership Team ✓ Year Level Co-ordinator(s)	□ PLP Priority	from: Term 1 to: Term 2	\$5,000.00 Equity funding will be used

			to: Term 1	☐ Equity funding will be used ☐ Disability Inclusion Tier 2 Funding will be used ☐ Schools Mental Health Menu items will be used which may include DET funded or free items
Create a whole school Tier Support Procedure and Guidelines.	✓ Assistant Principal ✓ Curriculum Co-ordinator (s) ✓ Wellbeing Team	□ PLP Priority	from: Term 2 to: Term 2	\$4,000.00 Equity funding will be used Disability Inclusion Tier 2 Funding will be used Schools Mental Health Menu items will be used which may include DET funded or free items
Review the PLC Inquiry Cycle approach with all staff and schedule 2 cycles to occur each term for Literacy and Numeracy.	✓ Learning Specialist(s)✓ Numeracy Leader✓ PLC Leaders	☑ PLP Priority	from: Term 1 to: Term 4	\$1,000.00 Equity funding will be used Disability Inclusion Tier 2 Funding will be used

				☐ Schools Mental Health Menu items will be used which may include DET funded or free items
Provide professional learning to staff on using formative assessment and triangulated data to form a teacher judgement.	✓ Assistant Principal✓ Learning Specialist(s)✓ PLC Leaders	☑ PLP Priority	from: Term 1 to: Term 1	\$2,000.00 Equity funding will be used Disability Inclusion Tier 2 Funding will be used Schools Mental Health Menu items will be used which may include DET funded or free items
Create and implement the use of a Code of Practice Manual for the school - Literacy, Numeracy and Wellbeing.	☑ All Staff	☑ PLP Priority	from: Term 2 to: Term 4	\$5,000.00 Equity funding will be used Disability Inclusion Tier 2 Funding will be used Schools Mental Health Menu items will be used which may include DET funded or free items

Upskill staff in meeting the needs focus on learning disabilities, for edyscalculia		☑ Assistant Principal ☑ Literacy Support	☑ PLP Priority	from: Term 2 to: Term 2	\$5,000.00 Equity funding will be used Disability Inclusion Tier 2 Funding will be used Schools Mental Health Menu items will be used which may include DET funded or free items
KIS 2 Priority 2022 Dimension	Wellbeing - Effectively mobilise available resources to support students' wellbeing and mental health, especially the most vulnerable				
Actions	Implement Resilience, Rights and Respectful Relationships (4R) with a focus on topics 7 and 8 to add to the existing whole school wellbeing program. Establish student focus groups to promote student voice and seek feedback on the promotion of wellbeing and positive mental health.				
Outcomes	The 4R Leaders contributing to the 4R CoP. Teachers will incorporate 4R topic 7 and 8 into their teaching programs - explicit teaching and supporting the whole school culture. A growing student awareness of inclusion and diversity. Teachers, leaders and the school community will share a common understanding of the whole school approach to overall wellbeing. Students and families will be referred to allied health and mental health services in relation to wellbeing. Students will provide feedback on the supports and resources provided at the school.				
Success Indicators	Early Indicators Lesson Plans for Topic 7 and 8 reviewed by classroom teachers. Student feedback in relation to wellbeing - 1. Whole School Wellbeing 2. Student Teacher Relationships Teacher feedback in relation 4R with a focus on topic 7 and 8 Late Indicators				

Resilience Survey : A teacher cares about me
Staff Survey: Using student feedback to inform practice

Clair Sarvey. Soming stadent research				
Activities and Milestones	People Responsible	Is this a PL Priority	When	Funding Streams
Lessons from 4R Topic 7 and 8 will be "vermontised" and provided to teachers for feedback.	☑ Wellbeing Team	□ PLP Priority	from: Term 1 to: Term 1	\$3,000.00 Equity funding will be used Disability Inclusion Tier 2 Funding will be used Schools Mental Health Menu items will be used which may include DET funded or free items
Teachers to implement Topic 7 and 8 in their termly teaching program.	☑ All Staff	□ PLP Priority	from: Term 1 to: Term 4	\$0.00 Equity funding will be used Disability Inclusion Tier 2 Funding will be used Schools Mental Health Menu items will be used which may include DET funded or free items

Review the implementation of Topic 7 and 8 and provide opportunity for collaboration and building capacity in this area.	☑ Wellbeing Team	☑ PLP Priority	from: Term 2 to: Term 4	\$3,000.00 Equity funding will be used Disability Inclusion Tier 2 Funding will be used Schools Mental Health Menu items will be used which may include DET funded or free items
Run student focus groups addressing the impact of the 4R Topic 7 and 8 in broader context of the whole school wellbeing program.	☑ Team Leader(s)	□ PLP Priority	from: Term 2 to: Term 3	\$0.00 Equity funding will be used Disability Inclusion Tier 2 Funding will be used Schools Mental Health Menu items will be used which may include DET funded or free items
Classroom teachers to run termly focus groups providing opportunities for students to provide feedback on ways to enhance student teacher relationships.	☑ All Staff	□ PLP Priority	from: Term 1 to: Term 4	\$0.00 Equity funding will be used

				☐ Disability Inclusion Tier 2 Funding will be used ☐ Schools Mental Health Menu items will be used which may include DET funded or free items
Design age appropriate questions which can be used by classroom teachers to gain student feedback in relation to well being and improving student teacher relationships.	☑ Wellbeing Team	□ PLP Priority	from: Term 1 to: Term 2	\$3,000.00 Equity funding will be used Disability Inclusion Tier 2 Funding will be used Schools Mental Health Menu items will be used which may include DET funded or free items
Work towards completing accreditation for the Active Schools Framework Initiative.	☑ Curriculum Co-ordinator (s)	□ PLP Priority	from: Term 1 to: Term 4	\$2,000.00 Equity funding will be used Disability Inclusion Tier 2 Funding will be used Schools Mental Health Menu items will be used which

			may include DET funded or free items
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Funding Planner

Summary of Budget and Allocated Funding

Summary of Budget	School's total funding (\$)	Funding Allocated in activities (\$)	Still available/shortfall
Equity Funding	\$15,674.00	\$15,674.00	\$0.00
Disability Inclusion Tier 2 Funding	\$0.00	\$0.00	\$0.00
Schools Mental Health Fund and Menu	\$0.00	\$0.00	\$0.00
Total	\$15,674.00	\$15,674.00	\$0.00

Activities and Milestones – Total Budget

Activities and Milestones	Budget
Recruit TLI Teacher and a Reading Intervention Specialist to work directly with Tier 3 targeted students.	\$230,000.00
Upskill staff in meeting the needs of students with disabilities with a focus on learning disabilities, for example dyslexia, dyspraxia, dyscalculia	\$5,000.00
Totals	\$235,000.00

Activities and Milestones - Equity Funding

Activities and Milestones	When	Funding allocated (\$)	Category
Recruit TLI Teacher and a Reading Intervention Specialist to work	from: Term 1	\$12,000.00	✓ School-based staffing ✓ Teaching and learning programs and resources

directly with Tier 3 targeted students.	to: Term 1		
Upskill staff in meeting the needs of students with disabilities with a focus on learning disabilities, for example dyslexia, dyspraxia, dyscalculia	from: Term 2 to: Term 2	\$3,674.00	☑ Professional development (excluding CRT costs and new FTE)
Totals		\$15,674.00	

Activities and Milestones - Disability Inclusion Funding

Activities and Milestones	When	Funding allocated (\$)	Category
Totals		\$0.00	

Activities and Milestones - Schools Mental Health Fund and Menu

Activities and Milestones	When	Funding allocated (\$)	Category
Totals		\$0.00	

Additional Funding Planner – Total Budget

Activities and Milestones	Budget	
Totals	\$0.00	

Additional Funding Planner – Equity Funding

Activities and Milestones	When	Funding allocated (\$)	Category
Totals		\$0.00	

Additional Funding Planner – Disability Inclusion Funding

Activities and Milestones	When	Funding allocated (\$)	Category
Totals		\$0.00	

Additional Funding Planner – Schools Mental Health Fund and Menu

Activities and Milestones	When	Funding allocated (\$)	Category
Totals		\$0.00	

Professional Learning and Development Plan

Professional Learning Priority	Who	When	Key Professional Learning Strategies	Organisational Structure	Expertise Accessed	Where
Review the PLC Inquiry Cycle approach with all staff and schedule 2 cycles to occur each term for Literacy and Numeracy.	✓ Learning Specialist(s) ✓ Numeracy Leader ✓ PLC Leaders	from: Term 1 to: Term 4	 ✓ Planning ✓ Collaborative Inquiry/Action Research team ✓ Formalised PLC/PLTs 	☑ Whole School Pupil Free Day	✓ PLC Initiative✓ Internal staff✓ Learning Specialist✓ Literacy Leaders	☑ On-site
Provide professional learning to staff on using formative assessment and triangulated data to form a teacher judgement.	✓ Assistant Principal ✓ Learning Specialist(s) ✓ PLC Leaders	from: Term 1 to: Term 1	 ✓ Design of formative assessments ✓ Moderated assessment of student learning 	☑ Formal School Meeting / Internal Professional Learning Sessions	☑ Internal staff ☑ Learning Specialist	☑ On-site
Create and implement the use of a Code of Practice Manual for the school - Literacy, Numeracy and Wellbeing.	☑ All Staff	from: Term 2 to: Term 4	☑ Planning ☑ Preparation	✓ Formal School Meeting / Internal Professional Learning Sessions ✓ PLC/PLT Meeting	 ✓ Learning Specialist ✓ Literacy Leaders ✓ High Impact Teaching Strategies (HITS) ✓ Numeracy leader 	☑ On-site
Upskill staff in meeting the needs of students with disabilities with a focus on	☑ Assistant Principal	from: Term 2	☑ Planning	☑ Whole School Pupil Free Day	☑ Learning Specialist ☑ Literacy Leaders	☑ On-site

learning disabilities, for example dyslexia, dyspraxia, dyscalculia	☑ Literacy Support	to: Term 2			☑ Departmental resources Departmental Modules for PSD - ASD, Dylexia etc	
Review the implementation of Topic 7 and 8 and provide opportunity for collaboration and building capacity in this area.	☑ Wellbeing Team	from: Term 2 to: Term 4	✓ Planning✓ Curriculum development	✓ Professional PracticeDay✓ Communities of Practice	☑ Internal staff ☑ Departmental resources RRRR DET Leads and RRRR CoP	☑ On-site